

### Workbook

# From Navy SEAL to CEO: Lessons on Leadership & Trusting Your Team to Win

Featuring Alex Kunz

**Episode 4 - Season 4** 

By Rob Levin, Creator of Thenewtalentplaybookpodcast.com © 2025 WorkBetterNow. All rights reserved.



From SEAL Team missions to scaling multimillion-dollar companies, Alex Kunz has learned one thing above all: **your business must run without you.** 

In this workbook, you'll build the kind of adaptable, accountable, and culture-driven team that makes that possible.

#### 1. Lead Like You're Not There

If your company can't run without you, it's not scalable.

#### Try this:

	•	List three tasks only you currently own.
1		
2.		
3.		
	•	Circle one you could delegate this quarter. Write down who could own it and what support they'd need.

Aim for progress, not perfection — your goal is independence, not invisibility.



#### 2. Hire for Culture First

"Culture is king." Alex's team hires for values before skills.

Build your o	wn filter:
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Write 3 statements that define your non-negotiable values (e.g., "Own your results," "Communicate directly," "Be solution-driven").

1			
2.			
7			

Then ask in your next interview:

"Tell me about a time you lived one of these values at work."

If they can't answer authentically, move on.

#### 3. Train Adaptability

Adaptability drove OP2 Labs through pandemics and recessions.

#### Team Assessment (1–10):

Question	Score (1 = never, 10 = always)
We pivot quickly when circumstances change	
We test new ideas without overanalyzing	
We reward innovation and learning	

Pick the lowest score and design a 30-day experiment to raise it by 2 points.



#### 4. Measure Inclusion Like You Mean It

Belonging doesn't happen by accident—it's built by design.

Rate your company (1-10):

Question	Score (1 - 10)
Everyone understands how their role impacts the company mission	
Meetings and wins include all team members equally	
We create moments of connection beyond work	
Feedback is welcome across all levels and locations	
Team members have autonomy to make decisions and learn from failure	

#### Total your score.

- 40-50 → Excellent! You've built a strong culture of belonging
- 30-39 → Solid foundation, keep building on it
- 20-29 → Gaps exist—time to focus on consistency
- Below 20 → Significant work needed to create true belonging

#### 5. Make AI Everyone's Responsibility

Alex built Al curiosity into culture—not just operations.

Try an "AI Show & Share" this month:

- Each team member tests one tool and presents a 2-minute demo on how it saved time or solved a problem.
- Add a standing meeting slot called "5 Minutes of Future."
- Use it to share new ideas and keep innovation alive.

"Run your business like you're not there — and your team will prove you built something that lasts."

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